

Lean Finance

Optimize financial processes

WHO SHOULD ATTEND?

Management Controllers – Financial, Consolidation and Accounting Managers

Prerequisites: *this training does not require any particular prerequisite.*

OBJECTIVES

- › Understand the concepts and objectives of Lean management
- › Have a methodology for implementing Lean management in the financial field
- › Understand change management in terms of management control roles and contributions

WHY YOU SHOULD ATTEND?

- › Continuous improvement initiatives are moving from operations and supply-chain to support functions. Finance is a typical function in which aligning processes with internal customers' needs and developing a "service mindset" is important.

Take a step aside and look differently at your day-to-day business to find changing opportunities and learn how continuous improvement can help you transform your organization into an active business partner.

DETAILED CONTENT

› Context and background

- History and Lean manufacturing
- What is a process?
- What are the particularities of office processes?

› Lean and 6-Sigma: what are we talking about?

- Lead time, takt, VA, NVA
- Wastes (Muda, Muri, Mura))
- Illustration for Finance process

› A rigorous implementation method

- DMAIC and basic tools: VSM (Value Stream Mapping), the 5 Whys, Ishikawa diagram, etc.
- Case study

› Animation and visual planning

- Visual management
- Tools (SQCDP, 5S, OJT, Gemba, Standards)
- Case study

› Summary case study: how Lean methodology can help Finance function to address its digitalization transformation?

INSTRUCTIONAL APPROACH AND LEARNING ASSESSMENT

- **During the session:** alternating theoretical developments and illustrations and case studies. A real transposition work in the case of the participants is proposed in order to facilitate sharing experience. Numerous exchanges and interactive quizzes during the session ensure knowledge acquisition.
- **After the session:** the trainer is available to answer any follow-up questions participants may have.

DURATION: 2 DAYS
DATES*: CONSULT US
PRICE EXCL. VAT: 1 860 €

(*) Delivery method: face-to-face, subject to change according to your requests and/or health conditions.

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